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## Lampiran 1 Quesioner Penelitian

## KUESIONER PENELITIAN

Kuesiner ini sebagai bahan penyusunan Thesis yang berjudul “Analisis Daya Saing Agroindustri kakao PT. Indonesia Hijau Kabupaten Polewali Mandar” Oleh Sainab (NIM P042211011), Mahasiswa Pascasarjana, Agribisnis, Fakultas Pertanian, Universitas Hasanuddin

## A. Identitas Responden

1. Nama :
2. Jenis Kelamin :
3. Umur :
4. Jabatan :
5. Pendidikan Formal :
6. Pekerjaan Utama :
7. Pekerjaan Sampingan :
8. Alamat :

## B. Uraian Umum

1. Apa alasan mendirikan usaha komoditi kakao
2. Sudah berapa lama berdirinya usaha ini
3. Dalam usata agroindustry kakao apakah ada kendala yang dihadapi
4. Dari mana anda mendapatkan modal dalam melakukan usaha ini

Modal	Alasan	Keuntungan
1.		
2.		
3.		

5. Bagaimana peran pemerintah saat mendirikan usaha ini

## C. Biaya Variabel ( Sarana Produksi dan Tenaga Kerja )

1. Berapa jumlah tenaga kerja yang di gunakan saat melakukan pengolahan biji kakao
2. Apakah menggunakan tenaga kerja luar
  - a. Jumlah tenaga kerja luar
  - b. Jumlah tenaga kerja dalam

## 2. Biaya Tetap Penyusutan Alat

### a. Alat yang digunakan dalam produksi

No	Nama alat	Harga Beli Rp/Unit	Jumlah	Nilai	Umur ekonomis (Tahun)	Penyusutan Rp/tahun
1	Mesin					
2						
3						
4						
5						
6						
7						

### c. Bahan baku yang digunakan dalam produksi

Bahan Baku	Jumlah	Harga
1.		

Pengeluaran lain – lain :

1. Biaya Pengeluaran seperti pajak, sewa bangunan, Bunga kredit iuran.

a. Pajak : Rp...../tahun

b. .... : Rp...../tahun

3. Pemasaran Produk

a. Penjualan Produk

1. Bagaimana bentuk produk yang dipasarkan PT Indonesia Hijau?

2. Bagaimana saluran pemasaran yang dilakukan ?

5. Berapa jumlah permintaan produk biji kakao PT Indonesia Hijau (tahun 2017 – 2022)

No	Produk	Perusahaan	Jumlah	Harga
1	Biji Kakao Fermentasi			
2	Cocoa Liquor			
3				

## Lampiran 2 Hasil Harga Sosial

Tabel 23 Harga Bayangan Sosial Kakao

Uraian	Satuan	Harga
Fob	\$ /kg	2.41
Nilai tukar	Rp/Kg	14.895
FOB Indonesia dalam mata uang domestic	Rp/Kg	35.9
Distribusi polman mks	Rp/Kg	500
Distribusi mks Jakarta	Rp/Kg	600
Biaya Bongkar	Rp/Kg	66
Biaya kemas antar pulau	Rp/Kg	819

Sumber :

1. [http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk\\_0415.pdf](http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk_0415.pdf)
2. Tarif\_Angkutan\_Barang\_Distribusi\_dan\_Logistik\_di\_Indonesia\_Sugi\_Purno to\_S.E.\_M.M.pdf (Akses 17 juni 2023 )
3. <https://www.bi.go.id/id/statistik/informasi-kurs/transaksi-bi/kalkulator-kurs.aspx>

Tabel 24 Harga Bayangan Sosial Liseting Kedelai

Uraian	Satuan	Jumlah
Fob	\$ /kg	1.546
Nilai tukar	Rp/Kg	14.895
FOB Indonesia dalam mata uang domestic	Rp/Kg	23.027
Distribusi polman mks	Rp/Kg	500.00
Distribusi mks Jakarta	Rp/Kg	600.00
Biaya Bongkar	Rp/Kg	66.00
Biaya kemas antar pulau	Rp/Kg	819.00

Sumber :

1. [http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk\\_0415.pdf](http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk_0415.pdf)
2. Tarif\_Angkutan\_Barang\_Distribusi\_dan\_Logistik\_di\_Indonesia\_Sugi\_Purno to\_S.E.\_M.M.pdf (Akses 17 juni 2023 )
3. <https://www.bi.go.id/id/statistik/informasi-kurs/transaksi-bi/kalkulator-kurs.aspx>

Tabel 25. Harga Bayangan Sosial Susu

Uraian	Satuan	Jumlah
Fob	\$ /kg	3.273
Nilai tukar	Rp/Kg	14.895
Fob	Rp/Kg	35.9
Distribusi polman mks	Rp/Kg	16000
Distribusi mks Jakarta	Rp/Kg	431.61
Biaya Bongkar	Rp/Kg	66
Biaya kemas antar pulau	Rp/Kg	819

Sumber :

1. [http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk\\_0415.pdf](http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk_0415.pdf)
2. Tarif\_Angkutan\_Barang\_Distribusi\_dan\_Logistik\_di\_Indonesia\_Sugi\_Purno to\_S.E.\_M.M.pdf (Akses 17 juni 2023 )
3. <https://www.bi.go.id/id/statistik/informasi-kurs/transaksi-bi/kalkulator-kurs.aspx>

Tabel 26. Harga Bayangan Kemasan Plastik

Uraian	Satuan	Harga
Fob	\$ /kg	0.21
Nilai tukar	Rp/Kg	14.895
FOB Indonesia dalam mata uang domestic	Rp/Kg	35.9
Distribusi polman mks	Rp/Kg	500
Distribusi mks Jakarta	Rp/Kg	600
Biaya Bongkar	Rp/Kg	66
Biaya kemas antar pulau	Rp/Kg	819

Sumber :

1. [http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk\\_0415.pdf](http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk_0415.pdf)
2. Tarif\_Angkutan\_Barang\_Distribusi\_dan\_Logistik\_di\_Indonesia\_Sugi\_Purno to\_S.E.\_M.M.pdf (Akses 17 juni 2023 )
3. <https://www.bi.go.id/id/statistik/informasi-kurs/transaksi-bi/kalkulator-kurs.aspx>

Tabel 27. Harga Bayangan sosial Gula

Uraian	Satuan	Jumlah
Fob	\$ /kg	0.28
Nilai tukar	Rp/Kg	14.895
FOB Indonesia dalam mata uang domestic	Rp/Kg	4.17
Distribusi polman mks	Rp/Kg	500
Distribusi mks Jakarta	Rp/Kg	600
Biaya Bongkar	Rp/Kg	66
Biaya kemas antar pulau	Rp/Kg	819

Sumber :

1. [http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk\\_0415.pdf](http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk_0415.pdf)
2. Tarif\_Angkutan\_Barang\_Distribusi\_dan\_Logistik\_di\_Indonesia\_Sugi\_Purno to\_S.E.\_M.M.pdf (Akses 17 juni 2023 )
3. <https://www.bi.go.id/id/statistik/informasi-kurs/transaksi-bi/kalkulator-kurs.aspx>

Tabel 28. Rincian Biaya Privat CV Putra Mataram Dalam Komponene Biaya non tradeable (Domestik)dan tradeable (Asing)

Harga privat	Jenis	Jumlah
Input tradeable	Biji kakao	28.350.000
	Gula	4.000.000
	Susu	3.824.000
	Kemasan	11.000.000
non tradeable	Tenaga kerja	53.600.000
	penyusutan alat	45.000.000
	pajak	1.385.000
	listrik	6.000.000
	Pendapatan total	159.000.000
	Biaya	154.000.000
	Pendapatan bersih	5.000.000

Sumber : Sumber Data Primer Diolah, (2023)

## Lampiran 3 Perhitungan Nilai Tukar Bayangan tahun 2022

Tabel 29 Perhitungan Nilai Tukar Bayangan tahun 2022

Uraian	Nilai
Total Nilai Ekspor (Xt)	18,001,264,700,196
Total nilai impor (Mt) milyar rupiah	18,871,135,019,139
Penerimaan pajak ekspor (TXt) milyar rupiah	442,250
Penerimaan pajak Impor (TMt) milyar rupiah	3,889,930
Nilai tukar resmi (OER) Rp/US	14,895
Xt + Mt	36,872,399,719,335
Xt – TXt	18,001,264,257,946
MT + TMt	18,871,138,909,069
Faktor konversi standar (SCF)	1.00
Nilai tukar bayangan (SER)	14,895

Sumber :

1. [http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk\\_0415.pdf](http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk_0415.pdf)
2. Tarif\_Angkutan\_Barang\_Distribusi\_dan\_Logistik\_di\_Indonesia\_Sugi\_Purno to\_S.E.\_M.M.pdf (Akses 17 juni 2023 )
3. <https://www.bi.go.id/id/statistik/informasi-kurs/transaksi-bi/kalkulator-kurs.aspx>

## Lampiran 4 Data Word Bank

http://www.worldbank.org/commodities

## World Bank Commodities Price Data (The Pink Sheet)

6-Jul-2023

Commodity	Unit	Annual Averages			Quarterly Averages				Monthly Averages				
		Jan-Dec	Jan-Dec	Jan-Dec	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Apr	May	June	
		2020	2021	2022	2022	2022	2022	2023	2023	2023	2023	2023	
<b>Energy</b>													
Coal, Australia **	\$/mt	a/	60.8	138.1	344.9	352.3	413.3	370.4	237.6	164.7	194.3	160.5	139.4
Coal, South Africa **	\$/mt		65.7	119.8	240.6	291.1	259.6	191.8	151.2	111.8	133.7	103.0	98.6
Crude oil, average	\$/bbl		41.3	69.1	97.1	110.1	96.4	85.3	79.0	76.6	82.5	74.1	73.3
Crude oil, Brent	\$/bbl	a/	42.3	70.4	99.8	112.7	99.2	88.4	81.4	78.2	84.1	75.7	74.9
Crude oil, Dubai	\$/bbl		42.2	68.8	97.0	108.9	98.3	84.6	79.6	77.9	83.8	75.1	74.7
Crude oil, WTI	\$/bbl		39.3	68.0	94.4	108.7	91.8	82.9	76.1	73.8	79.4	71.6	70.2
Natural gas, index	2010=100		45.5	130.7	281.6	251.8	396.8	255.9	124.6	89.4	100.3	83.2	84.6
Natural gas, Europe **	\$/mmbtu	a/	3.24	16.12	40.34	31.64	60.16	36.93	16.84	11.33	13.52	10.11	10.35
Natural gas, U.S.	\$/mmbtu	a/	2.01	3.85	6.37	7.45	7.93	5.47	2.65	2.16	2.16	2.15	2.18
Liquefied natural gas, Japan	\$/mmbtu	a/	8.31	10.76	18.43	16.17	21.28	20.67	18.21	13.66	14.37	13.43	13.17
<b>Non Energy Commodities</b>													
<b>Agriculture</b>													
<b>Beverages</b>													
Cocoa	\$/kg	b/	2.37	2.43	2.39	2.38	2.29	2.41	2.68	3.01	2.88	2.96	3.17
Coffee, Arabica	\$/kg	b/	3.32	4.51	5.63	5.88	5.82	4.88	4.84	4.83	5.06	4.85	4.57
Coffee, Robusta	\$/kg	b/	1.52	1.98	2.29	2.28	2.36	2.12	2.25	2.72	2.55	2.70	2.91
Tea, average	\$/kg		2.70	2.69	3.05	3.06	3.34	3.05	2.72	2.79	2.96	2.71	2.69
Tea, Colombo	\$/kg	b/	3.40	3.13	3.87	3.77	4.24	4.00	3.94	3.52	3.90	3.43	3.23
Tea, Kolkata	\$/kg	b/	2.69	2.83	2.83	3.08	3.41	2.70	1.88	2.62	2.63	2.47	2.76
Tea, Mombasa	\$/kg	b/	2.01	2.11	2.45	2.34	2.36	2.44	2.34	2.22	2.35	2.23	2.09
<b>Food</b>													
<b>Oils and Meals</b>													
Coconut oil	\$/mt	b/	1,010	1,636	1,635	1,869	1,391	1,147	1,093	1,045	1,074	1,048	1,013
Fishmeal	\$/mt		1,433	1,481	1,596	1,629	1,609	1,682	1,754	1,784	1,755	1,787	1,810
Groundnuts	\$/mt		1,839	1,555	1,568	1,511	1,629	1,643	1,727	1,787	1,738	1,773	1,850
Groundnut oil **	\$/mt	b/	1,698	2,075	2,203	2,146	2,146	2,146	2,038	2,025	2,088	2,017	1,971
Palm oil	\$/mt	b/	752	1,131	1,276	1,634	997	925	955	919	1,005	934	817
Palmkernel oil	\$/mt		824	1,533	1,617	1,810	1,241	1,056	1,049	979	1,017	993	928
Soybean meal	\$/mt	b/	394	481	548	546	536	544	597	519	547	519	492
Soybean oil	\$/mt	b/	838	1,385	1,667	1,887	1,560	1,546	1,236	1,008	1,030	988	1,007
Soybeans	\$/mt	b/	407	583	675	727	671	640	635	601	615	595	592
<b>Grains</b>													
Barley	\$/mt	b/	97.6	...	...	...	...	...	...	...	...	...	...
Maize	\$/mt	b/	165.5	259.5	318.8	342.9	308.5	322.2	294.5	275.4	291.1	268.1	266.9
Rice, Thailand 5%	\$/mt	b/	496.8	458.3	436.8	446.3	429.3	446.0	495.0	508.3	501.0	510.0	514.0
Rice, Thailand 25%	\$/mt		481.8	448.3	429.7	442.7	420.3	435.7	485.7	493.7	490.0	495.0	496.0
Rice, Thailand A1	\$/mt		474.6	436.1	417.7	426.5	413.9	425.2	471.5	490.4	482.9	492.7	495.8
Rice, Vietnam 5%	\$/mt		428.0	446.3	404.5	406.9	399.7	420.9	444.5	478.0	455.1	470.5	508.2
Sorghum	\$/mt		171.6	...	...	...	...	...	...	...	...	...	...
Wheat, U.S., HRW **	\$/mt	b/	231.6	315.2	430.0	492.4	394.8	415.7	381.7	363.8	378.2	367.7	345.5
Wheat, U.S., SRW **	\$/mt		227.7	281.7	381.9	415.2	339.0	316.7	...	298.3	277.2	260.5	257.0
<b>Other Food</b>													
Bananas, EU	\$/kg		0.90	0.92	0.94	0.96	0.89	0.98	1.09	1.12	1.14	1.11	1.10
Bananas, U.S.	\$/kg	b/	1.22	1.21	1.49	1.45	1.61	1.64	1.65	1.62	1.65	1.61	1.59
Beef	\$/kg	b/	4.67	5.39	5.78	6.06	5.73	5.18	5.18	5.43	5.67	5.49	5.14
Chicken	\$/kg	b/	1.63	2.26	3.35	3.68	3.39	3.31	3.32	3.34	3.37	3.40	3.26
Lamb **	\$/kg		7.83	11.55	11.94	12.69	11.32	10.75	10.55	9.58	9.48	9.60	9.65
Oranges	\$/kg	b/	0.60	0.65	0.92	0.92	0.90	1.09	1.23	1.42	1.46	1.41	1.40
Shrimp	\$/kg		12.67	13.70	13.51	14.99	12.73	11.46	11.18	10.73	10.91	10.91	10.36
Sugar, EU	\$/kg	b/	0.37	0.39	0.34	0.35	0.33	0.33	0.35	0.36	0.36	0.36	0.35
Sugar, U.S.	\$/kg	b/	0.59	0.74	0.79	0.80	0.77	0.79	0.82	0.92	0.91	0.94	0.91
Sugar, World	\$/kg	b/	0.28	0.39	0.41	0.43	0.40	0.40	0.44	0.54	0.53	0.56	0.54

continued on next page

## World Bank Commodities Price Data (The Pink Sheet)

6-Jul-2023

Commodity	Unit	Annual Averages			Quarterly Averages					Monthly Averages		
		Jan-Dec	Jan-Dec	Jan-Dec	Apr-Jun	Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Apr	May	June
		2020	2021	2022	2022	2022	2022	2023	2023	2023	2023	2023
<b>Raw Materials</b>												
<b>Timber</b>												
Logs, Africa	\$/cum	399.5	414.2	368.9	373.1	352.6	357.1	375.6	381.2	383.8	380.5	379.4
Logs, S.E. Asia	\$/cum b/	278.9	271.4	228.0	229.7	215.4	210.7	224.9	217.0	223.1	217.2	210.7
Plywood	\$/sheets	511.6	497.7	418.2	421.3	395.1	386.5	412.6	398.1	409.2	398.4	386.5
Sawnwood, Africa	\$/cum	615.2	659.3	593.0	602.6	564.0	562.2	582.1	599.8	596.4	598.2	604.9
Sawnwood, S.E. Asia	\$/cum b/	699.7	750.0	674.5	685.5	641.5	639.4	662.1	682.2	678.4	680.4	688.0
<b>Other Raw Materials</b>												
Cotton	\$/kg b/	1.59	2.23	2.86	3.48	2.74	2.22	2.17	2.07	2.10	2.07	2.04
Rubber, RSS3	\$/kg	1.73	2.07	1.81	2.06	1.62	1.49	1.61	1.54	1.54	1.56	1.53
Rubber, TSR20 **	\$/kg b/	1.33	1.68	1.54	1.65	1.45	1.30	1.39	1.34	1.36	1.35	1.32
<b>Fertilizers</b>												
DAP	\$/mt	312.4	601.0	772.2	860.1	761.8	671.9	616.5	533.9	637.0	510.0	454.6
Phosphate rock	\$/mt b/	76.1	123.2	266.2	264.0	320.0	305.8	322.5	344.8	345.0	345.0	344.5
Potassium chloride **	\$/mt b/	241.1	542.8	863.4	1,158.0	877.6	566.5	486.2	369.3	407.5	372.5	328.0
TSP	\$/mt b/	265.0	538.2	716.1	804.5	715.9	628.1	551.5	475.2	550.0	485.6	390.0
Urea, E. Europe **	\$/mt b/	229.1	483.2	700.0	774.2	623.4	581.5	371.6	310.0	313.4	329.3	287.5
<b>Metals and Minerals</b>												
Aluminum	\$/mt b/	1,704	2,473	2,705	2,879	2,355	2,336	2,405	2,266	2,343	2,269	2,185
Copper	\$/mt b/	6,174	9,317	8,822	9,521	7,758	8,025	8,944	8,474	8,809	8,217	8,397
Iron ore	\$/dmt b/	108.9	161.7	121.3	137.7	105.7	99.2	126.1	112.0	117.4	105.2	113.5
Lead	\$/mt b/	1,825	2,200	2,151	2,196	1,976	2,105	2,137	2,119	2,149	2,084	2,123
Nickel	\$/mt b/	13,787	18,465	25,834	28,951	22,104	25,514	26,070	22,366	23,895	21,970	21,233
Tin	\$/mt b/	17,125	32,384	31,335	36,773	23,722	21,604	26,339	26,181	25,794	25,534	27,217
Zinc	\$/mt b/	2,266	3,003	3,481	3,914	3,273	3,012	3,137	2,540	2,768	2,476	2,375
<b>Precious Metals</b>												
Gold	\$/toz c/	1,770	1,800	1,801	1,874	1,726	1,729	1,888	1,978	2,000	1,992	1,943
Platinum	\$/toz c/	883	1,091	962	960	886	972	994	1,028	1,051	1,063	971
Silver	\$/toz c/	20.5	25.2	21.8	22.7	19.2	21.3	22.5	24.2	25.0	24.3	23.4
<b>World Bank commodity price indices for low and middle income countries (2010=100)</b>												
World Bank Commodity Price Index	d/	63.1	101.0	143.3	154.0	150.8	130.8	112.9	104.4	111.5	101.8	99.9
Energy		52.7	95.4	152.6	163.4	167.6	138.8	111.1	100.5	109.3	96.9	95.2
Non Energy Commodities		84.1	112.5	124.4	134.8	116.8	114.4	116.5	112.4	116.0	111.6	109.5
Agriculture		87.1	108.3	122.7	132.0	118.2	115.8	116.2	114.9	118.0	114.8	112.0
Beverages		80.4	93.5	106.3	108.3	108.8	99.3	100.9	107.8	108.3	106.9	108.1
Food		93.1	121.8	143.7	156.5	137.2	136.9	136.1	133.0	137.3	133.1	128.4
Oils and Meals		89.8	127.1	145.2	162.9	133.0	128.6	128.4	117.1	123.0	117.0	111.3
Grains		95.3	123.8	150.4	163.9	143.8	150.3	143.4	138.0	142.6	136.9	134.4
Other Food		95.5	113.1	135.6	141.3	136.8	135.5	139.5	149.3	151.4	150.8	145.7
Raw Materials		75.8	82.9	80.3	84.7	76.9	73.2	75.7	74.9	76.1	74.4	74.1
Timber		86.4	90.4	80.1	81.2	76.0	75.5	78.7	79.9	80.0	79.7	79.9
Other Raw Materials		64.2	74.8	80.5	88.5	77.8	70.7	72.4	69.3	71.8	68.6	67.7
Fertilizers		74.6	152.3	235.7	268.9	234.2	202.1	165.6	148.9	156.0	152.5	138.3
Metals and Minerals		79.1	116.4	115.0	125.4	100.6	101.5	111.5	103.0	107.4	100.5	101.2
Base Metals	e/	80.2	117.7	122.4	132.6	107.1	109.3	117.3	109.1	113.6	107.1	106.7
Precious Metals		133.5	140.2	136.8	142.3	129.5	131.8	143.1	150.5	152.7	151.5	147.4

**Notes and Abbreviations:**

a/ Included in the energy index; b/ Included in the non-energy index; c/ Included in the precious metals index; d/ The World Bank Commodity Price Index comprises all commodities excluding precious metals (energy and non-energy) weighted by their share in 2002-04 exports. The energy index's share in the overall index is 73.5 percent; e/ Metals and Minerals excluding iron ore.

\$ = US dollar bbl = barrel cum = cubic meter dmt = dry metric ton kg = kilogram mmbtu = million British thermal units mt = metric ton toz = troy oz  
 ... = not available \*\* = see next page "Changes in the recent issues"

(World Bank, 2023)

[http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk\\_0415.pdf](http://siteresources.worldbank.org/INTPROSPECTS/Resources/334934-1111002388669/829392-1420582283771/Pnk_0415.pdf)

## Lampiran 5 Hasil Perhitungan Analisis PAM

Uraian	Simbol	Nilai
Keunggulan Kompetitif		
a. Private Provitability	D	D = 9.375.000
b. Private cost ratio	PCR = C/(A-B)	$= \frac{337.000.000}{472.000.000 - 29.008.888} = 0.90$
Keunggulan Komparatif:		
a. Sosial Provitability	H	H = 15.450.598
b. Domestic Resource Cost Ratio	DRCR = G/(E-F)	$\frac{337.000.000}{416.775.000 - 16.784.112} = 0.95$
Dampak Kebijakan Output		
a. Output Trasfer	OT = A-E	$OT = 472.000.000 - 416.775.000 = 55.225.000$
b. Nominal protection coefficient on Output	NPCO = A/E	$NPCO = \frac{472.000.000}{416.775.000} = 1.13$
Kebijakan Input		

a. Input Transfer  $IT = B - F$   $IT = 29.008.888 - 16.784.112 = 12.784.112$

b. Nominal Protection Coefficient on Tradable Input  $NPCI = B/F$   $NPCI = \frac{29.008.888}{16.784.112} = 1.72$

c. Transfer Factor  $TF = C - G$   $TF = 337.000.000 - 326.822.000 = 10.178.000$

Kebijakan input output

a. Effective protection Coefficient  $EPC = (A-B)/(E-F)$   $EPC = \frac{472.000.000 - 29.008.888}{416.775.000 - 16.784.112} = 1.10$

b. Net Transfer  $NT = D - H$   $NT = 9.375.000 - 15.450.598 = -6.075.598$

c. Profitability Coefficient  $PC = D/H$   $PC = \frac{9.375.000}{15.450.598} = 0.60$

d. Subsidy Ratio to Producer  $SRP = L/E$   $SRP = \frac{9.375.000 - 15.450.598}{55.225.000} = -0.11$

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Lampiran 6 Gambar Mesin Produksi PT Indonesia Hijau



Gambar 1. Mesin Pasta



Gambar 2 Mesin Sortasi



Gambar 3. Mesin Penggiling



Gambar 4. Mesin Penghancur



Gambar 5. Mesin Tempring



Gambar 6. Mesin Press

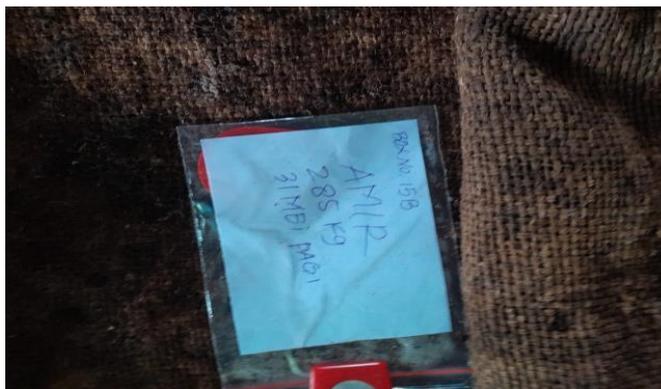
## Lampiran 7 Gambar Proses Fermentasi – Pengeringan



Gambar 7. Proses Fermentasi Biji kakao



Gambar 8. Gudang PT. Indonesia Hijau



Gambar 9. Kode Biji Kakao Dari Petani



Gambar. 10 Proses Pengeringan Biji kakao

## Lampiran 8 Gambar Produk PT Indonesia Hijau



Gambar 11. Produk Biji Kakao Fermentasi



Gambar 12. Produk Pasta PT. Indonesia Hijau



Gambar 13. Produk Cokelat Batang PT. Indonesia Hijau



Gambar 14. Produk Cokelat Powder PT. Indonesia Hijau

## Lampiran 9 Gambar Produk Pesaing Perusahaan



Gambar 15. Produk CV Putra Mataram



Gambar 16. Produk CV Putra Mataram

Lampiran 10 Gambar Tempat Produksi Pesaing Perusahaan



Gambar 17. Ruangan Produksi CV Putra Mataram



Gambar 18. Cafe CV Putra Mataram