

## Daftar Pustaka

- Ayu, D.R, Maarif, S., & Sukmawati, A. (2018). Pengaruh job demands, job resources dan personal resources terhadap work engagement. *Jurnal Aplikasi Bisnis dan Manajemen* 1(1), 12-22.
- Azwar, S. (2004). *Penyusunan Skala Psikologi*. Yogyakarta: Pustaka Pelajar
- Azwar, S. (2015). *Reliabilitas dan Validitas (Edisi IV)*. Yogyakarta: Pustaka Pelajar
- Azwar, S. (2017). *Metode Penelitian Psikologi (Edisi II)*. Yogyakarta: Pustaka Pelajar.
- Bakker, A. B. (2009). Building engagement in the workplace. Dalam R. J. Burke, & C. L. Cooper (Eds.), *The peak performing organization* (hal. 50-72). Oxon: Routledge.
- Bakker, A. B & Demerouti, A. (2008). Towards a model of *Employee engagement*, *Career Development International*, Vol. 13 No. 3 .109-223
- Bakker, A. B., Albrecht, S. L., & Leiter, M. P. (2011). Key Question Regarding *Employee engagement*. *European Journal of Work and Organizational Psychology*, 20, 4-28
- Bakker, A. B., Demerouti, E., & Verbeke, W. (2004). Using the job demands-resources model to predict burnout and performance. *Human Resource Management: Published in Cooperation with the School of Business Administration, The University of Michigan and in alliance with the Society of Human Resources Management*, 43(1), 83-104.
- Boztosun, Derviş & Aksoylu, Semra & Ulucak, Zübeyde. (2016). The Role of Human Capital in Economic Growth. *Economics World* 4.
- Carson, K. D. , Carson, P. P. , Lanford, H. , & Roe, C. W. 1997. The effects of organization-based self-esteem on workplace outcomes: An examination of emergency medical technicians. *Public Personnel Management* 26(1): 139–155
- Check, J. W., & Schutt, R. K. (2011). *Research Methods in Education*. Thousand Oaks: SAGE Publications
- Creswell, J. W. (2011). *Educational research: Planning, conducting, and evaluating quantitative and qualitative research (4th ed.)*. New York: Addison Wesley
- Dagher, G. K., Chapa, O., & Junaid, N. (2015). The historical evolution of *Employee engagement* and self-efficacy constructs: An empirical examination in a non-western country. *Journal of Management History*, 21(2), 232-256

- Demerouti, E., Bakker, A. B., Nachreiner, F., & Schaufeli, W. B. (2001). The job demands-resources model of burnout. *Journal of Applied psychology*, 86(3), 499.
- Demerouti, A., & Cropanzano, R. (2010). From thought to action: Employee *Employee engagement* and job performance. Dalam A. B. Bakker, & M. P. Leiter (Eds.), *Employee engagement: A handbook of essential theory and research* (hal. 147-163). Hove: Psychology Press.
- Dwitasari, I. A., Ilhamuddin, Widyasari, S. D. (2015). pengaruh perceived organizational support dan organizational-based self esteem terhadap *Employee engagement*. *Jurnal Mediapsi*, Vol.1 No.1, 40-50
- Gallup Organization. 2006. Engaged Employees Inspire Company Innovation: National Survey Finds that Passionate Workers are More Likely to Drive Organisations Forward. *The Gallup Management journal*.
- Gallup Consulting. (2010). *Employee engagement, what's your engagement ratio by Gallup Consulting*. Diunduh Juni 2021, dari [www.gallup.com](http://www.gallup.com)
- Gallup. (2013). *State of the global workplace: Employee engagement insight for business leaders worldwide*. New Jersey: Gallup, Inc.
- Gardner, D. G. , & Pierce, J. L. 1998. Self-esteem and self-efficacy within the organizational context. *Group and Organization Management*, 23(1): 48–70
- Gliem, J. A., & Gliem, R. R. (2003). *Calculating, interpreting, and reporting Cronbach's alpha reliability coefficient for Likert-type scales*. Midwest Research-to-Practice Conference in Adult, Continuing, and Community Education.
- Hakanen, J. J., & Roodt, G. (2010). Using the job demands-resources model to predict engagement: Analysing a conceptual model. *Employee engagement: A handbook of essential theory and research*, 85-101.
- Howitt, D., & Cramer, D. (2011). *Introduction to SPSS statistics in psychology: for version 19 and earlier*. Pearson.
- Indrayanto, A., & Nugroho, S. W. D. (2013). Pengaruh Pelatihan terhadap Komitmen Organisasional dengan *Organizational Based Self-Esteem* sebagai Variabel Pemediasi. *Jurnal Ekonomi*, Vol. 18 No. 2
- Indrayanto, A.(2020). Pengaruh *Organizational Based Self-Esteem* terhadap Komitmen organisasi Pada PNS di Kota Jakarta. *Modernisasi*, Vol. 18 No. 1.
- Jannah, M. (2021). Pengaruh perubahan organisasi terhadap *employee engagement*. *Jurnal manajemen*, 1-13.

- Kahn, W. (1990). Psychological Condition of Personal Engagement and Disengagement at Work. *Journal of Academy Management*, 33, 692-724.
- Kreitner, Robert & Kinicki, Angelo. (2003). *Perilaku Organisasi*. Terjemahan Suandi, Jakarta: Salemba Empat.
- Keating, L. A., & Heslin, P. A. (2015). The potential role of mindsets in unleashing *Employee engagement*. *Human Resource Management Review*, 25(4), 329-341
- Leiter, M. P., & Bakker, A. B. (2010). *Employee engagement*: introduction. *Employee engagement: A handbook of essential theory and research*, 1-9.
- Mujiasih, E., & Zenita Ratnaningsih, I. (2012). Meningkatkan *Employee engagement* melalui gaya kepemimpinan transformasional dan budaya organisasi. In *SEMINAR NASIONAL DAN CALL FOR PAPERS*. FAKULTAS EKONOMI UNISBANK
- Norman, Steven & Gardner, Donald & Pierce, Jon. (2015). "Leader Roles, Organization-Based Self-Esteem, and Employee Outcomes". *Leadership & Organization Development Journal*. 36. 253-270. 10.1108/LODJ-06-2013-0072
- Pierce, J. L., Gardner, D. G., Cummings, L. L., & Dunham, R. B. (1989). Organization-Based Self-Esteem: Construct Definition, Measurement, and Validation. *Academy of Management Journal*, Vol 32 No. 3, 622-648
- Pierce, J. L. , Gardner, D. G. , Dunham, R. B. , & Cummings, L. L. (1993). The moderating effects of organization-based self-esteem on role condition-employee response relationships. *Academy of Management Journal*, 36: 271–288.
- Pierce JL, Gardner DG.(2004). Self-Esteem Within the Work and Organizational Context: A Review of the Organization-Based Self-Esteem Literature. *Journal of Management* 30(5):591-622
- Richard Kipter Rotich. (2016). The Impact Organizational Based Self Esteem on *Employee engagement*. *European Journal of Business and Management* Vol.8 No.1, 114-124.
- Saks, A. M. (2006). Antecedents and consequences of employee engagement. *Journal of managerial psychology*, 21(7), 600-619.
- Sam, M. Riefqy Faraelly. (2020). *Kontribusi Organizational Based Self Esteem terhadap Komitmen Organisasi Pada Pegawai Negeri Sipil di Kota Makassar*. (Skripsi, Universitas Hasanuddin).

- Schaufeli, W. B. (2002). Burnout and Engagement in University Student. *Journal of Cross Cultural Psychology*, 33(55), 464-581.
- Schaufeli, W. B. (2012). *Employee engagement: What do we know and where do we go?* *Romanian Journal of Applied Psychology*, 14(1), 3-10.
- Schaufeli, W. B., & Bakker, A. B. (2004). Job demands, job resources, and their relationship with burnout and engagement: A multi-sample study. *Journal of Organizational Behavior*, 25(3), 293-315.
- Schaufeli, W. B., & Bakker, A. B. (2004). *UWES – Utrecht Employee engagement Scale: test manual*. Department of Psychology, Utrecht University, Utrecht. Retrieved: <http://www.wilmarschaufeli.nl>.
- Schaufeli, W. B., & Salanova, M. (2007). *Employee engagement: an emerging psychology concept and its implications for organizations*. *Managing Social and Ethical Issues in Organizations*, 5, 135-177.
- Sundaray, B. K. (2011). *Employee engagement: A driver of organizational effectiveness*. *European Journal of Business and Management*, 3 (8), 55-59.
- Suleman, C. F. (2020). *Hubungan job satisfaction dan work engagement pada karyawan PT. X di Kota Makassar*. (Skripsi, Universitas Hasanuddin)
- Tang, T. L. , & Gilbert, P. R. 1994. Organization-based self-esteem among mental health workers: A replication and extension. *Public Personnel Management*, 23(1): 127–134
- Ulrich, D. (Ed.). (1998). *Delivering results: A new mandate for human resource professionals*. Harvard Business Press.
- Utami, Risdianti. (2021). *Kontribusi Work Family Balance terhadap Work Engagement Pada Dosen Universitas Hasanuddin*. (Skripsi, Universitas Hasanuddin)
- Widhiarso, W. (2012). *Tanya Jawab tentang Uji Normalitas*. Naskah tidak dipublikasikan, Yogyakarta: Fakultas Psikologi UGM.
- Wills Tower Watson. (2018). *Survey best practice: Engaged employees aren't enough*. <https://www.willistowerswatson.com>
- Xanthopoulou, D., Bakker, A. B., Demerouti, E., & Schaufeli, W. B. (2007). The role of personal resources in the job demands-resources model. *International journal of stress management*, 14(2), 121



**LAMPIRAN**

## LAMPIRAN 1 : SURAT IZIN PENELITIAN



Nomor : 17/KP.201/1/PECS4-2021  
Klasifikasi : Biasa  
Lampiran : ---  
Perihal : Persetujuan Izin Penelitian

Makassar, 29 NOV 2021

Kepada

Yth. Ketua Program Studi Psikologi  
Universitas Hasanuddin  
Di

Tempat

1. Menunjuk Surat Ketua Program Studi Psikologi Universitas Hasanuddin, Nomor 24339/UN4.6.8/PT.01.04/2021, perihal Permohonan Izin Pengambilan Data, dengan ini disampaikan bahwa pada prinsipnya menyetujui pelaksanaan Permohonan Izin Penelitian dibawah ini :

Nama : Nurul Utami  
No Pokok : C021171309  
Program Studi : Psikologi  
Judul : Pengaruh *Organizational Based Self Esteem* Terhadap *Employed Engagement* di PT Pelindo

2. Sehubungan butir 1 di atas dan untuk efektivitas dalam pelaksanaannya, maka kegiatan tersebut dapat dilaksanakan dengan ketentuan sebagai berikut:
  - a. Menyampaikan proposal penelitian;
  - b. Membuat rencana jadwal pengambilan data;
  - c. Observasi pengambilan data dimaksud dilaksanakan mulai bulan Desember 2021 dan mengingat situasi dan kondisi saat ini sebaiknya dilakukan secara online, tetapi apabila memerlukan tatap muka langsung kiranya memperhatikan prosedur/protocol pencegahan Covid-19;
  - d. Agar menyerahkan 1 (satu) soft copy penelitian ke Manajemen Region Head 4 PT Pelabuhan Indonesia (Persero);
  - e. Untuk lebih lanjut dapat menghubungi narahubung Sdr. Jafar Sangaji, No. Hp 082112800221.
3. Demikian disampaikan, atas perhatiannya kami mengucapkan terima kasih.

An. REGION HEAD 4  
PT PELABUHAN INDONESIA (PERSERO)  
DIVISION HEAD PELAYANAN SDM DAN UMUM

BASRI ALAM



## SURAT TELAH MELAKUKAN PENELITIAN



Makassar, 31 Januari 2022

Nomor : KP.20.04/31/1/3/PLAS/PSDU/REG4-22  
Lampiran : -  
Perihal : Surat Keterangan

Kepada Yth. Ketua Program Studi Psikologi Universitas Hasanuddin

Yang bertanda tangan di bawah ini :

Nama : BASRI ALAM  
Jabatan : DIVISION HEAD PELAYANAN SDM DAN UMUM

Dengan ini menerangkan bahwa :

Nama : NURUL UTAMI  
NIM : C021181309  
Program Studi : Psikologi  
Universitas : Universitas Hasanuddin

Telah melaksanakan Penelitian di wilayah kerja PT Pelabuhan Indonesia (Persero) Regional 4, (Kantor Regional 4 dan Makassar New Port), tanggal 12 s/d tanggal 28 Januari 2022.

Demikian surat keterangan ini di buat untuk dipergunakan sebagaimana mestinya.

**PT PELABUHAN INDONESIA (PERSERO)  
REGIONAL 4  
DIVISION HEAD LAYANAN SDM DAN UMUM**




**BASRI ALAM**  
NIP. 101891





## LAMPIRAN 2 : SKALA PENELITIAN

|   |                                |
|---|--------------------------------|
|  <p><b>PRODI PSIKOLOGI<br/>UNIVERSITAS HASANUDDIN</b></p>  | <p><b>INFORMED CONSENT</b></p> |
| <p>Selamat siang Bapak/Ibu,</p> <p>Perkenalkan saya Nurul Utami, mahasiswa Prodi Psikologi Universitas Hasanuddin Makassar. Saat ini saya sedang melakukan penelitian mengenai pekerjaan dan organisasi untuk keperluan tugas akhir skripsi. Untuk itu saya memohon kesediaan Bapak/Ibu untuk menjadi partisipan penelitian dengan mengisi kuisisioner berikut.</p> <p>Kuisisioner terdiri dari 2 (dua) bagian. Masing-masing bagian terdiri dari pernyataan dengan alternatif respon yang menggambarkan diri anda. Dalam kuisisioner ini tidak ada jawaban benar maupun salah, melainkan jawaban yang paling sesuai dengan keadaan yang Bapak/Ibu alami ketika bekerja.</p> <p>Sebelum mengerjakan kuisisioner ini mohon baca dengan teliti petunjuk penelitian yang ada pada setiap bagian. Setelah selesai, Bapak/Ibu diharapkan untuk memeriksa kembali respon yang dituliskan untuk memastikan tidak ada yang terlewat.</p> <p>Seluruh respon yang Bapak/Ibu berikan pada kuisisioner ini akan dijaga kerahasiaannya dan hanya akan digunakan untuk keperluan penelitian. Jika ada pertanyaan terkait kuisisioner ini, Bapak/Ibu dapat menghubungi saya di nomor 081248600659 (Nurul Utami).</p> <p>Atas waktu dan kesediaan yang Bapak/Ibu berikan, saya mengucapkan banyak terima kasih.</p> |                                |

\*Berikan tanda silang (X) pada alternatif respon yang paling sesuai

|   |                            |
|---|----------------------------|
| <p><b>DATA RESPONDEN</b></p>  |                            |
| <p><b>NAMA :</b> _____</p>  |                            |
| <p><b>JENIS KELAMIN</b></p> <p><input type="radio"/> Laki - laki    <input type="radio"/> Perempuan</p>   | <p><b>USIA :</b> _____</p> |
| <p><b>MASA KERJA</b></p> <p><input type="radio"/> &lt; 5 tahun    <input type="radio"/> 5 - 10 tahun    <input type="radio"/> &gt; 10 tahun</p> |                            |
| <p><b>JABATAN :</b> _____</p>   |                            |

**SELAMAT MENGERJAKAN**

## KUISIONER ORGANIZATIONAL BASED SELF ESTEEM



**PRODI PSIKOLOGI  
UNIVERSITAS HASANUDDIN**

### BAGIAN 1

Berikut terdapat 10 pernyataan mengenai perasaan anda ketika bekerja.  
Beri tanda (✓) pada jawaban yang paling menggambarkan diri anda dari rentang Sangat Setuju (SS),  
Setuju (S), Netral (N), Tidak Setuju (TS), Sangat Tidak Setuju (STS).

| N0 | PERNYATAAN  | JAWABAN |   |   |    |     |
|----|---|---------|---|---|----|-----|
|    |   | SS      | S | N | TS | STS |
| 1  | Saya selalu dianggap serius                               |         |   |   |    |     |
| 2  | Saya adalah orang yang dapat dipercaya                    |         |   |   |    |     |
| 3  | Saya dianggap penting di Organisasi                       |         |   |   |    |     |
| 4  | Saya dapat membawa perubahan                              |         |   |   |    |     |
| 5  | Saya merasa berharga                                      |         |   |   |    |     |
| 6  | Saya suka menolong  |         |   |   |    |     |
| 7  | Saya adalah orang yang diperhitungkan di dalam organisasi |         |   |   |    |     |
| 8  | Saya dapat bekerja sama                                   |         |   |   |    |     |
| 9  | Orang-orang yakin dengan kinerja saya                     |         |   |   |    |     |
| 10 | Saya dapat bekerja secara efisien                         |         |   |   |    |     |

## KUISIONER *EMPLOYEE ENGAGEMENT*



**PRODI PSIKOLOGI  
UNIVERSITAS HASANUDDIN**

### **BAGIAN 2**

Berikut terdapat 9 pernyataan mengenai perasaan anda ketika bekerja.  
Beri tanda (✓) pada jawaban yang paling menggambarkan diri anda dari rentang Sangat Tidak Setuju (STS), Tidak Setuju (TS), Setuju (S), Sangat Setuju (SS).

| N0 | PERNYATAAN  | JAWABAN |   |    |     |
|----|---|---------|---|----|-----|
|    |   | SS      | S | TS | STS |
| 1  | Saat bekerja saya merasa penuh dengan tenaga            |         |   |    |     |
| 2  | Saat bekerja saya merasa kuat dan penuh dengan semangat |         |   |    |     |
| 3  | Saya antusias dengan pekerjaan saya                     |         |   |    |     |
| 4  | Pekerjaan saya menginspirasi saya                       |         |   |    |     |
| 5  | Saat bangun di pagi hari, saya ingin bekerja            |         |   |    |     |
| 6  | Saya merasa senang ketika bekerja sungguh-sungguh       |         |   |    |     |
| 7  | Saya bangga dengan pekerjaan yang saya kerjakan         |         |   |    |     |
| 8  | Saya terhanyut dalam pekerjaan saya                     |         |   |    |     |
| 9  | Saya terbawa dalam pekerjaan ketika saya bekerja        |         |   |    |     |

**LAMPIRAN 3 : UJI VALIDITAS**  
**SKALA ORGANIZATIONAL BASED SELF ESTEEM**

|        |                     | <b>Correlations</b> |        |        |        |        |        |        |        |        |        |        |
|--------|---------------------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|        |                     | Item1               | Item2  | Item3  | Item4  | Item5  | Item6  | Item7  | Item8  | Item9  | Item10 | Total  |
| Item1  | Pearson Correlation | 1                   | .606** | .661** | .617** | .588** | .547** | .604** | .597** | .583** | .528** | .747** |
|        | Sig. (2-tailed)     |                     | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item2  | Pearson Correlation | .606**              | 1      | .721** | .684** | .738** | .834** | .722** | .862** | .799** | .810** | .870** |
|        | Sig. (2-tailed)     | .000                |        | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item3  | Pearson Correlation | .661**              | .721** | 1      | .826** | .817** | .726** | .832** | .733** | .776** | .757** | .904** |
|        | Sig. (2-tailed)     | .000                | .000   |        | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item4  | Pearson Correlation | .617**              | .684** | .826** | 1      | .811** | .734** | .822** | .737** | .755** | .744** | .883** |
|        | Sig. (2-tailed)     | .000                | .000   | .000   |        | .000   | .000   | .000   | .000   | .000   | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item5  | Pearson Correlation | .588**              | .738** | .817** | .811** | 1      | .781** | .851** | .780** | .778** | .751** | .900** |
|        | Sig. (2-tailed)     | .000                | .000   | .000   | .000   |        | .000   | .000   | .000   | .000   | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item6  | Pearson Correlation | .547**              | .834** | .726** | .734** | .781** | 1      | .747** | .891** | .809** | .839** | .884** |
|        | Sig. (2-tailed)     | .000                | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item7  | Pearson Correlation | .604**              | .722** | .832** | .822** | .851** | .747** | 1      | .765** | .807** | .781** | .905** |
|        | Sig. (2-tailed)     | .000                | .000   | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item8  | Pearson Correlation | .597**              | .862** | .733** | .737** | .780** | .891** | .765** | 1      | .850** | .862** | .901** |
|        | Sig. (2-tailed)     | .000                | .000   | .000   | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item9  | Pearson Correlation | .583**              | .799** | .776** | .755** | .778** | .809** | .807** | .850** | 1      | .903** | .894** |
|        | Sig. (2-tailed)     | .000                | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        | .000   | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item10 | Pearson Correlation | .528**              | .810** | .757** | .744** | .751** | .839** | .781** | .862** | .903** | 1      | .872** |
|        | Sig. (2-tailed)     | .000                | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        | .000   |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Total  | Pearson Correlation | .747**              | .870** | .904** | .883** | .900** | .884** | .905** | .901** | .894** | .872** | 1      |
|        | Sig. (2-tailed)     | .000                | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        |
|        | N                   | 202                 | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |

\*\* . Correlation is significant at the 0.01 level (2-tailed).

## SKALA EMPLOYEE ENGAGEMENT

### Correlations

|       |                     | Item1  | Item2  | Item3  | Item4  | Item5  | Item6  | Item7  | Item8  | Item9  | Total  |
|-------|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Item1 | Pearson Correlation | 1      | .890** | .849** | .796** | .819** | .801** | .755** | .737** | .774** | .910** |
|       | Sig. (2-tailed)     |        | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item2 | Pearson Correlation | .890** | 1      | .878** | .841** | .785** | .832** | .813** | .664** | .801** | .920** |
|       | Sig. (2-tailed)     | .000   |        | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item3 | Pearson Correlation | .849** | .878** | 1      | .896** | .820** | .858** | .836** | .716** | .818** | .939** |
|       | Sig. (2-tailed)     | .000   | .000   |        | .000   | .000   | .000   | .000   | .000   | .000   | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item4 | Pearson Correlation | .796** | .841** | .896** | 1      | .789** | .882** | .875** | .706** | .817** | .930** |
|       | Sig. (2-tailed)     | .000   | .000   | .000   |        | .000   | .000   | .000   | .000   | .000   | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item5 | Pearson Correlation | .819** | .785** | .820** | .789** | 1      | .794** | .731** | .732** | .732** | .883** |
|       | Sig. (2-tailed)     | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   | .000   | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item6 | Pearson Correlation | .801** | .832** | .858** | .882** | .794** | 1      | .905** | .729** | .831** | .935** |
|       | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item7 | Pearson Correlation | .755** | .813** | .836** | .875** | .731** | .905** | 1      | .673** | .821** | .907** |
|       | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   |        | .000   | .000   | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item8 | Pearson Correlation | .737** | .664** | .716** | .706** | .732** | .729** | .673** | 1      | .817** | .830** |
|       | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        | .000   | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Item9 | Pearson Correlation | .774** | .801** | .818** | .817** | .732** | .831** | .821** | .817** | 1      | .907** |
|       | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        | .000   |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |
| Total | Pearson Correlation | .910** | .920** | .939** | .930** | .883** | .935** | .907** | .830** | .907** | 1      |
|       | Sig. (2-tailed)     | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   | .000   |        |
|       | N                   | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    | 202    |

\*\* . Correlation is significant at the 0.01 level (2-tailed).

## LAMPIRAN 4: UJI RELIABILITAS

### SKALA ORGANIZATIONAL BASED SELF ESTEEM

#### Case Processing Summary

|       |                       | N   | %     |
|-------|-----------------------|-----|-------|
| Cases | Valid                 | 202 | 100.0 |
|       | Excluded <sup>a</sup> | 0   | .0    |
|       | Total                 | 202 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

#### Reliability Statistics

| Cronbach's Alpha | Cronbach's Alpha Based on Standardized Items | N of Items |
|------------------|--|------------|
| .966             | .968   | 10         |

#### Item-Total Statistics

|        | Scale Mean if Item Deleted | Scale Variance if Item Deleted | Corrected Item-Total Correlation | Squared Multiple Correlation | Cronbach's Alpha if Item Deleted |
|--------|----------------------------|--------------------------------|----------------------------------|------------------------------|----------------------------------|
| Item1  | 38.14                      | 78.050                         | .658                             | .505                         | .971                             |
| Item2  | 37.80                      | 77.314                         | .851                             | .788                         | .962                             |
| Item3  | 38.10                      | 76.736                         | .867                             | .796                         | .962                             |
| Item4  | 38.07                      | 76.228                         | .849                             | .769                         | .962                             |
| Item5  | 38.00                      | 76.836                         | .871                             | .803                         | .961                             |
| Item6  | 37.84                      | 77.467                         | .868                             | .833                         | .962                             |
| Item7  | 38.11                      | 75.739                         | .876                             | .814                         | .961                             |
| Item8  | 37.78                      | 77.607                         | .893                             | .870                         | .961                             |
| Item9  | 37.86                      | 77.895                         | .891                             | .856                         | .961                             |
| Item10 | 37.86                      | 77.155                         | .877                             | .865                         | .961                             |

## SKALA EMPLOYEE ENGAGEMENT

### Case Processing Summary

|       |                       | N   | %     |
|-------|-----------------------|-----|-------|
| Cases | Valid                 | 202 | 100.0 |
|       | Excluded <sup>a</sup> | 0   | .0    |
|       | Total                 | 202 | 100.0 |

a. Listwise deletion based on all variables in the procedure.

### Reliability Statistics

| Cronbach's Alpha | Cronbach's Alpha Based on Standardized Items | N of Items |
|------------------|--|------------|
| .973             | .973   | 9          |

### Item-Total Statistics

|       | Scale Mean if Item Deleted | Scale Variance if Item Deleted | Corrected Item-Total Correlation | Squared Multiple Correlation | Cronbach's Alpha if Item Deleted |
|-------|----------------------------|--------------------------------|----------------------------------|------------------------------|----------------------------------|
| Item1 | 33.89                      | 62.420                         | .884                             | .848                         | .969                             |
| Item2 | 33.81                      | 62.734                         | .897                             | .869                         | .969                             |
| Item3 | 33.76                      | 63.008                         | .922                             | .874                         | .968                             |
| Item4 | 33.76                      | 63.734                         | .912                             | .867                         | .968                             |
| Item5 | 33.86                      | 63.543                         | .850                             | .759                         | .971                             |
| Item6 | 33.82                      | 62.021                         | .916                             | .876                         | .968                             |
| Item7 | 33.74                      | 63.506                         | .881                             | .857                         | .970                             |
| Item8 | 33.89                      | 64.917                         | .786                             | .740                         | .974                             |
| Item9 | 33.83                      | 63.325                         | .882                             | .828                         | .970                             |

**LAMPIRAN 5: UJI ASUMSI**

**UJI NORMALITAS**

**One-Sample Kolmogorov-Smirnov Test**

|                                  |                | Unstandardized Residual |
|----------------------------------|----------------|-------------------------|
| N                                |                | 202                     |
| Normal Parameters <sup>a,b</sup> | Mean           | .0000000                |
|                                  | Std. Deviation | 2.20618212              |
| Most Extreme Differences         | Absolute       | .062                    |
|                                  | Positive       | .059                    |
|                                  | Negative       | -.062                   |
| Test Statistic                   |                | .062                    |
| Asymp. Sig. (2-tailed)           |                | .054 <sup>c</sup>       |

- a. Test distribution is Normal.
- b. Calculated from data.
- c. Lilliefors Significance Correction.

**UJI LINEARITAS**

**Case Processing Summary**

|   | Cases    |         |          |         |       |         |
|---|----------|---------|----------|---------|-------|---------|
|   | Included |         | Excluded |         | Total |         |
|   | N        | Percent | N        | Percent | N     | Percent |
| Employee Engagement *<br>Organizational Based Sel<br>Esteem | 202      | 100.0%  | 0        | 0.0%    | 202   | 100.0%  |

**ANOVA Table**

|   |                |                          | Sum of Squares | df  | Mean Square | F      | Sig. |
|---|----------------|--------------------------|----------------|-----|-------------|--------|------|
| Employee Engagement *<br>Organizational Based Sel<br>Esteem | Between Groups | (Combined)               | 142.122        | 8   | 17.765      | 3.805  | .000 |
|   |                | Linearity                | 64.794         | 1   | 64.794      | 13.879 | .000 |
|   |                | Deviation from Linearity | 77.328         | 7   | 11.047      | 2.366  | .024 |
|   | Within Groups  |                          | 900.987        | 193 | 4.668       |        |      |
|   | Total          |                          | 1043.109       | 201 |             |        |      |



## LAMPIRAN 6: UJI HIPOTESIS

### Variables Entered/Removed<sup>a</sup>

| Model | Variables Entered                            | Variables Removed | Method |
|-------|--|-------------------|--------|
| 1     | Organizational Based Sel Esteem <sup>b</sup> |                   | Enter  |

a. Dependent Variable: Employee Engagement

b. All requested variables entered.

### Model Summary<sup>b</sup>

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate |
|-------|-------------------|----------|-------------------|----------------------------|
| 1     | .249 <sup>a</sup> | .062     | .057              | 2.212                      |

a. Predictors: (Constant), Organizational Based Sel Esteem

b. Dependent Variable: Employee Engagement

### ANOVA<sup>a</sup>

| Model |            | Sum of Squares | df  | Mean Square | F      | Sig.              |
|-------|------------|----------------|-----|-------------|--------|-------------------|
| 1     | Regression | 64.794         | 1   | 64.794      | 13.246 | .000 <sup>b</sup> |
|       | Residual   | 978.315        | 200 | 4.892       |        |                   |
|       | Total      | 1043.109       | 201 |             |        |                   |

a. Dependent Variable: Employee Engagement

b. Predictors: (Constant), Organizational Based Sel Esteem

### Coefficients<sup>a</sup>

| Model |                                 | Unstandardized Coefficients |            | Standardized Coefficients | t     | Sig. |
|-------|---------------------------------|-----------------------------|------------|---------------------------|-------|------|
|       |                                 | B                           | Std. Error | Beta                      |       |      |
| 1     | (Constant)                      | 22.031                      | 4.023      |                           | 5.476 | .000 |
|       | Organizational Based Sel Esteem | .383                        | .105       | .249                      | 3.640 | .000 |

a. Dependent Variable: Employee Engagement

### Residuals Statistics<sup>a</sup>

|                      | Minimum | Maximum | Mean  | Std. Deviation | N   |
|----------------------|---------|---------|-------|----------------|-----|
| Predicted Value      | 35.44   | 38.50   | 36.66 | .568           | 202 |
| Residual             | -5.739  | 5.644   | .000  | 2.206          | 202 |
| Std. Predicted Value | -2.155  | 3.244   | .000  | 1.000          | 202 |
| Std. Residual        | -2.595  | 2.552   | .000  | .998           | 202 |

a. Dependent Variable: Employee Engagement